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# Consolidated Financial Results for the Year Ended March 31, 2024 [J-GAAP]



May 14, 2024

Name of listed company: OHASHI TECHNICA INC.

Listed exchange: Tokyo Stock Exchange

Securities code: 7628 URL: https://www.ohashi.co.jp/en/

Representative: Mamoru Shibasaki, President & CEO

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Scheduled date of ordinary general meeting of shareholders: June 25, 2024

Scheduled date of commencing dividend payments: June 26, 2024 Scheduled date of filing annual securities report: June 25, 2024

Availability of supplementary briefing materials on financial results: Yes

Holding of financial results briefing: None

(Amounts of less than millions of yen are truncated)

### 1. Consolidated performance for the year ended March 31, 2024 (April 1, 2023-March 31, 2024)

(1) Consolidated operating results (Percentages show year-on-year changes) Profit attributable to Net sales Operating profit Ordinary profit owners of parent Million yen % Million yen Million yen Million yen 1,992 Year ended March 31, 2024 39,212 12.1 1,641 (20.4)(16.8)1,006 (21.5)34,974 2,061 Year ended March 31, 2023 7.5 (9.3)2,396 (5.5)1,283 (28.4)

Note: Comprehensive income

Year ended March 31, 2024: 2,906 million yen [(12.8)%]

Year ended March 31, 2023: 3,331 million yen [1.5%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ordinary profit to total assets	Operating margin
	Yen	Yen	%	%	%
Year ended March 31, 2024	75.07	_	2.8	4.4	4.2
Year ended March 31, 2023	95.00	_	3.8	5.5	5.9

Reference: Share of profit of entities accounted for using equity method

Year ended March 31, 2024: 61 million yen

Year ended March 31, 2023: 17 million yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2024	46,522	37,260	79.1	2,780.20
As of March 31, 2023	43,649	35,565	80.5	2,610.06

Reference: Equity As of March 31, 2024: 36,807 million yen As of March 31, 2023: 35,139 million yen

### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
Year ended March 31, 2024	2,654	(5,546)	(1,362)	16,375
Year ended March 31, 2023	601	(734)	(1,314)	19,820

### 2. Dividends

		Annual dividends					Consolidated	Consolidated
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total	dividends	payout ratio	dividend on net assets
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Year ended March 31, 2023	_	28.00	_	29.00	57.00	768	60.0	2.3
Year ended March 31, 2024	_	30.00	_	30.00	60.00	802	79.9	2.2
Year ending March 31, 2025 (forecast)	_	34.00	_	34.00	68.00		49.7	

### 3. Consolidated performance forecast for the year ending March 31, 2025 (April 1, 2024-March 31, 2025)

(Percentages show year-on-year changes)

									, 0
	Net col	Net sales Operating profit		Ordinary profit		Profit attributable to		Basic earnings	
	NCt Sai	CS	Operating profit		Ordinary profit		owners of parent		per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	41,000	4.6	2,100	27.9	2,500	25.4	1,800	78.8	136.75

### \*Notes

(1) Changes in significant subsidiaries during the period (changes of specified subsidiaries resulting in changes in the scope of consolidation): Yes

 $Newly\ included:\ 1\ (Company\ name)\ OHASHI\ TECHNICA\ PRECISION\ PARTS\ (GUANGZHOU)\ CO.,\ LTD.$ 

Excluded: -

*Note:* For details, please see "(5) Notes to consolidated financial statements" under "3. Consolidated financial statements and principal notes" on page 13 of the attachment.

- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
  - 1) Changes in accounting policies due to revisions in accounting standards, etc.: None
  - 2) Changes in accounting policies other than 1) above: None
  - 3) Changes in accounting estimates: None
  - 4) Retrospective restatement: None
- (3) Number of shares issued (common shares)

1) Number of shares issued at the end of the period (including treasury shares):

2) Number of treasury shares at the end of the period:

3) Average number of shares during the period:

March 31, 2024:13,478,960 sharesMarch 31, 2023:13,678,960 sharesMarch 31, 2024:239,678 sharesMarch 31, 2023:215,664 sharesYear ended March 31, 2024:13,413,385 sharesYear ended March 31, 2023:13,506,418 shares

Reference: Overview of non-consolidated performance

1. Non-consolidated performance for the year ended March 31, 2024 (April 1, 2023-March 31, 2024)

(1) Non-consolidated operating results

(Percentages show year-on-year changes)

(-)					(			
	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Year ended March 31, 2024	20,347	10.7	939	34.3	2,161	97.7	1,694	_
Year ended March 31, 2023	18,382	(5.0)	699	(49.6)	1,093	(40.4)	(1,329)	_

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Year ended March 31, 2024	126.16	_
Year ended March 31, 2023	(98.35)	_

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2024	26,742	20,628	77.1	1,556.21
As of March 31, 2023	25,163	19,705	78.3	1,461.98

Reference: Equity

As of March 31, 2024: 20,628 million yen

As of March 31, 2023: 19,705 million yen

### Notes on forward-looking descriptions, etc.

Forward-looking descriptions including performance forecasts in this document are based on information currently available to the Company and certain assumptions deemed reasonable, and are not a guarantee on their realization. Actual results, etc. may differ significantly due to various factors.

### Supplementary briefing materials on financial results

Financial results briefing materials are scheduled to be posted on the Company's website on May 14, 2024.

<sup>\*</sup>These financial results are outside the scope of audits by certified public accountants or audit firms.

<sup>\*</sup>Guide to appropriate use of performance forecasts and other notes

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### 1. Overview of operating results, etc.

### (1) Overview of operating results for the fiscal year under review

During the fiscal year under review (the year ended March 31, 2024), while the normalization of economic activities continued to support a gradual economic recovery, the global economy remained uncertain owing to the prolonged war in Ukraine, the materialization of geopolitical risks in the Middle East, the slowdown of the Chinese economy, and the persistently high resource and energy prices.

In the automotive industry in which OHASHI TECHNICA INC. (the "Company") and its subsidiaries (collectively, the "Group") operate, Japanese automobile manufacturers lost market share in China due to the rapid expansion of the electric vehicle market. However, globally, the supply shortage of semiconductors, which had been a bottleneck for production, was resolved, leading to a significant increase in production in Japan and North America. As a result, global production volume at Japanese automobile manufacturers exceeded that of the previous year.

Under these circumstances, the Group promoted activities in the second year of its four-year Medium-Term Business Plan: Mission 2025, which started in the previous fiscal year. The Group worked on the pursuit of economic value by further enhancing its four key functions—development, manufacturing, procurement, and global functions—while also promoting specific measures that contribute to the creation of social value in the fields of the environment, society, and governance.

Consequently, in the fiscal year under review, consolidated net sales amounted to 39,212 million yen (up 12.1% year on year) due to the recovery in production at automobile manufacturers that are our major clients, the contribution of new orders to sales, and the positive impact of the yen's depreciation, despite the impact of the sluggish Chinese market and the continued cutbacks in production at some commercial vehicle manufacturers. On the other hand, consolidated operating profit was 1,641 million yen (down 20.4% year on year) due to the significant impact of the Chinese business posting an operating loss due to a substantial decrease in revenue, as well as the impact of rising purchase prices and energy costs. Ordinary profit was 1,992 million yen (down 16.8% year on year) and profit attributable to owners of parent was 1,006 million yen (down 21.5% year on year) due to the recording of an extraordinary loss on fund leakage at an overseas subsidiary.

Operating results by segment are as described below. (Segment net sales are net sales to external customers, and segment profit is adjusted with operating profit on the consolidated statements of income.)

### [Japan]

Despite the impact of the continued cutbacks in production at some commercial vehicle manufacturers, due to the recovery in production at automobile manufacturers that are our major clients and the contribution of new orders to sales, net sales were 19,307 million yen (up 9.7% year on year). Segment profit was 828 million yen (up 33.3% year on year) due to higher sales and new orders.

### [Americas]

Due to the significant recovery of production at automobile manufacturers that are our major clients, the contribution of new orders to sales, and the positive effect of foreign currency translation resulting from the yen's depreciation, net sales were 11,810 million yen (up 45.8% year on year). Segment profit was 297 million yen (up 7.7% year on year) due to soaring purchase and raw material prices, the increase in personnel-related expenses, and other factors, despite higher sales.

### [China]

The share of EVs sold by local manufacturers in total automobile sales volume has been rapidly increasing, and production and sales by Japanese automobile manufacturers, stagnated, thus resulting in net sales of 3,607 million yen (down 28.3% year on year). Segment loss was 72 million yen (segment profit of 469 million yen in the fiscal year ended March 31, 2023) due to the significant impact of lower sales.

### [ASEAN]

Despite the cutbacks in production at automobile manufacturers that are our major clients, due to the contribution of new orders to sales and the positive effect of foreign currency translation resulting from the yen's depreciation, net sales were 3,120 million yen (up 5.4% year on year). Segment profit was 391 million yen (down 18.2% year on year) due to rising manufacturing costs caused by soaring raw material prices and increased fixed cost burden associated with the decrease in production.

### [Europe]

Due to the recovery in production at automobile manufacturers that are our major clients, the contribution of new orders to sales, and the positive effect of foreign currency translation resulting from the yen's depreciation, net sales were 1,366 million yen (up 6.0% year on year). Segment profit was 42 million yen (down 75.8% year on year) due to rising purchase prices.

### [Taiwan]

OHASHI TECHNICA TAIWAN CO., LTD., which transacts business with companies of the Group only, has no net sales to external customers. Although there was an increase in exports for companies of the Group, segment profit was 30 million yen (down 9.8% year on year) due to a review of terms and conditions of export and other factors.

### (2) Overview of financial position for the fiscal year under review

At the end of the fiscal year under review, assets amounted to 46,522 million yen, up 2,872 million yen from the end of the previous fiscal year, mainly due to increases in cash and deposits, notes and accounts receivable - trade, and contract assets, property, plant and equipment, and investment securities.

Liabilities amounted to 9,261 million yen, up 1,177 million yen from the end of the previous fiscal year, mainly due to increases in notes and accounts payable - trade and electronically recorded obligations - operating.

Net assets amounted to 37,260 million yen, up 1,695 million yen from the end of the previous fiscal year, mainly due to the recording of profit attributable to owners of parent and an increase in foreign currency translation adjustment, despite dividends paid and the purchase of treasury shares. Treasury shares amounted to 416 million yen, with a decrease of 268 million yen due to cancellation of existing holdings but an increase of 398 million yen due to new acquisitions.

### (3) Overview of cash flows for the fiscal year under review

At the end of the fiscal year under review, cash and cash equivalents ("funds") amounted to 16,375 million yen, down 3,444 million yen from the end of the previous fiscal year.

The status of cash flows per category for the fiscal year under review and their factors are as follows:

### Cash flows from operating activities

Funds provided by operating activities were 2,654 million yen (an inflow of 601 million yen in the previous fiscal year).

This was mainly attributable to recording profit before income taxes of 1,668 million yen and depreciation of 902 million yen, offsetting income taxes paid of 532 million yen.

### Cash flows from investing activities

Funds used in investing activities were 5,546million yen (an outflow of 734 million yen in the previous fiscal year).

This is mainly attributable to purchase of property, plant and equipment of 1,111million yen and payments into time deposits of 4,421 million yen.

### Cash flows from financing activities

Funds used in financing activities were 1,362 million yen (an outflow of 1,314 million yen in the previous fiscal year).

This is mainly attributable to dividends paid of 795 million yen and purchase of treasury shares of 397 million yen.

Reference: Trends in cash flow indicators

	69th term	70th term	71st term	72nd term
	Year ended	Year ended	Year ended	Year ended
	March 31, 2021	March 31, 2022	March 31, 2023	March 31, 2024
Equity ratio (%)	74.2	76.3	80.5	79.1
Equity ratio at fair value (%)	53.0	41.1	48.5	46.8
Cash flow vs interest-bearing debt (%)	13.7	27.6	36.6	10.6
Interest coverage ratio (times)	262.2	73.9	58.9	360.5

<sup>\*</sup>Equity ratio: Equity/Total assets

Equity ratio at fair value: Market capitalization/Total assets

Cash flow vs interest-bearing debt: Interest-bearing debt/Cash flow

Interest coverage ratio: Cash flow/Interest payment

- 1. All indicators are calculated based on financial figures on a consolidated basis.
- 2. Market capitalization is calculated based on the number of shares issued excluding treasury shares.
- 3. Cash flow indicates cash flows from operating activities.
- 4. Interest-bearing debt covers all liabilities that bear interest recorded on the consolidated balance sheets.

### (4) Future outlook

While the world economy is expected to continue facing uncertainties, such as the prolonged geopolitical risks in Ukraine and the Middle East, the slowdown of the Chinese economy, and the persistently high resource and energy prices, it is anticipated that the strong U.S. economy will underpin a modest expansion. In the automotive industry, production by Japanese automobile manufacturers is expected to continue recovering, supported by solid demand mainly in North America and Japan, but not in China, where market share is being lost due to the rapid expansion of the EV vehicle market.

Under these circumstances, with regard to the consolidated performance forecast for the year ending March 31, 2025, the Group is forecasting net sales of 41,000 million yen (up 4.6% year on year), operating profit of 2,100 million yen (up 27.9% year on year), ordinary profit of 2,500 million yen (up 25.4% year on year), and profit attributable to owners of parent of 1,800 million yen (up 78.8% year on year).

The next fiscal year (ending March 31, 2025) will be the third year of the Medium-Term Business Plan: Mission 2025 announced in March 2022. The Group will accelerate its efforts on specific measures that contribute to the pursuit of economic value by further enhancing the Group's four key functions and the creation of social value in the key issues of the environment, society, and governance.

With regard to the foreign exchange rates for major currencies used as the basis of assumptions, the Group is predicting on the premise of 1 USD = 147.00 yen, 1 RMB = 20.50 yen, and 1 THB = 4.10 yen.

Furthermore, the above performance forecast has been prepared based on information available as of the announcement date of this document. Actual results may vary from the forecasted figures due to various factors in the future.

### (5) Dividend policy and dividends for the current and next fiscal years

The Company deems enhancing corporate value over the medium to long term and returning profits to shareholders an important management task.

The Company plans to pay a year-end dividend of 30 yen per share for the fiscal year under review (the year ended March 31, 2024), based on the above policy and upon comprehensively taking into account factors including performance for the fiscal year under review and financial base. The resulting annual dividend will be 60 yen per share including the interim dividend of 30 yen per share paid in December 2023.

As for dividends for the next fiscal year (the year ending March 31, 2025), the Company plans to pay an ordinary annual dividend of 68 yen per share (an interim dividend of 34 yen per share and a year-end dividend of 34 yen per share).

## 2. Basic policy on selection of accounting standards

The Group's policy is to prepare its consolidated financial statements based on accounting standards generally accepted in Japan (J-GAAP) for the meantime to enable comparison of consolidated financial statements between different periods and companies. The Group will appropriately deal with the application of international accounting standards upon monitoring various developments in Japan and overseas.

# 3. Consolidated financial statements and principal notes

## (1) Consolidated balance sheets

(Thousand yen)

	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	19,820,308	20,797,663
Notes and accounts receivable - trade, and contract assets	7,313,682	*1 8,261,877
Merchandise and finished goods	5,548,121	5,200,299
Work in process	704,384	701,277
Raw materials and supplies	1,080,448	1,005,803
Other	414,062	561,954
Allowance for doubtful accounts	(9,891)	(17,673)
Total current assets	34,871,115	36,511,203
Non-current assets		
Property, plant and equipment		
Buildings and structures	5,378,560	5,701,791
Accumulated depreciation	(2,990,137)	(3,321,541)
Buildings and structures, net	2,388,423	2,380,250
Machinery, equipment and vehicles	9,664,542	10,806,126
Accumulated depreciation	(8,117,400)	(8,788,151)
Machinery, equipment and vehicles, net	1,547,142	2,017,974
Tools, furniture and fixtures	3,886,499	4,115,798
Accumulated depreciation	(3,518,449)	(3,729,023)
Tools, furniture and fixtures, net	368,050	386,774
Land	1,359,355	1,400,675
Construction in progress	417,696	554,916
Total property, plant and equipment	6,080,667	6,740,590
Intangible assets		
Software	71,752	69,651
Other	54,194	54,916
Total intangible assets	125,947	124,568
Investments and other assets	,	,
Investment securities	1,884,983	2,545,946
Deferred tax assets	192,121	104,372
Other	496,067	523,764
Allowance for doubtful accounts	(1,100)	(28,355)
Total investments and other assets	2,572,072	3,145,728
Total non-current assets	8,778,687	10,010,888
Total assets	43,649,803	46,522,091

	As of March 31, 2023	As of March 31, 2024
Liabilities	- ,	-, -
Current liabilities		
	3,079,241	*1 3,523,699
Notes and accounts payable - trade		
Electronically recorded obligations - operating	2,776,289	*1 3,238,798
Income taxes payable	178,147	278,995
Provision for bonuses	152,424	202,415
Provision for bonuses for directors (and other officers)	57,400	67,700
Other	941,886	916,848
Total current liabilities	7,185,389	8,228,457
Non-current liabilities		
Deferred tax liabilities	37,761	135,065
Retirement benefit liability	669,546	649,918
Other	192,068	248,428
Total non-current liabilities	899,375	1,033,412
Total liabilities	8,084,764	9,261,870
Net assets		
Shareholders' equity		
Share capital	1,825,671	1,825,671
Capital surplus	1,611,240	1,611,240
Retained earnings	28,204,211	28,146,968
Treasury shares	(287,187)	(416,710)
Total shareholders' equity	31,353,935	31,167,170
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	397,785	820,355
Foreign currency translation adjustment	3,345,879	4,770,528
Remeasurements of defined benefit plans	42,398	49,767
Total accumulated other comprehensive income	3,786,064	5,640,652
Non-controlling interests	425,039	452,399
Total net assets	35,565,039	37,260,221
Total liabilities and net assets	43,649,803	46,522,091

# (2) Consolidated statements of income and comprehensive income

Consolidated statements of income

		(Thousand yen)
	For the year ended March 31, 2023	For the year ended March 31, 2024
Net sales	34,974,647	39,212,947
Cost of sales	*5 27,106,583	*5 31,389,143
Gross profit	7,868,063	7,823,803
Selling, general and administrative expenses	*1, *2 5,806,388	*1, *2 6,182,304
Operating profit	2,061,675	1,641,498
Non-operating income		
Interest income	72,772	147,542
Dividend income	49,399	63,927
Share of profit of entities accounted for using equity method	17,677	61,805
Foreign exchange gains	65,500	_
Gain on sale of scraps	70,514	76,161
Subsidy income	48,499	24,953
Other	23,505	31,753
Total non-operating income	347,869	406,145
Non-operating expenses		
Interest expenses	10,212	7,363
Foreign exchange losses	_	6,834
Provision of allowance for doubtful accounts	_	26,771
Compensation expense	_	7,628
Other	2,860	6,121
Total non-operating expenses	13,072	54,719
Ordinary profit	2,396,472	1,992,924
Extraordinary income		
Gain on sale of non-current assets	*3 49,478	*3 2,148
Total extraordinary income	49,478	2,148
Extraordinary losses		
Loss on retirement of non-current assets	*4 759	*4 1,650
Impairment losses	*6 410,411	_
Loss on fund leakage at foreign subsidiary	_	*7 324,548
Other	1,677	_
Total extraordinary losses	412,847	326,199
Profit before income taxes	2,033,103	1,668,874
Income taxes - current	645,193	636,944
Income taxes - deferred	81,315	11,716
Total income taxes	726,509	648,660
Profit	1,306,593	1,020,213
Profit attributable to non-controlling interests	23,489	13,280
Profit attributable to owners of parent	1,283,104	1,006,933
i form antibulable to owners of parent	1,203,104	1,000,933

(Thousand	ven)
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	For the year ended March 31, 2023	For the year ended March 31, 2024
Profit	1,306,593	1,020,213
Other comprehensive income		
Valuation difference on available-for-sale securities	103,840	420,923
Foreign currency translation adjustment	1,913,241	1,455,857
Remeasurements of defined benefit plans, net of tax	7,416	7,369
Share of other comprehensive income of entities accounted for using equity method	(39)	1,645
Total other comprehensive income	2,024,460	1,885,796
Comprehensive income	3,331,053	2,906,009
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,275,763	2,861,521
Comprehensive income attributable to non- controlling interests	55,290	44,488

# (3) Consolidated statements of changes in equity

For the year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

(Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,825,671	1,611,240	28,398,043	(567,932)	31,267,022
Changes during period					
Dividends of surplus			(804,632)		(804,632)
Profit attributable to owners of parent			1,283,104		1,283,104
Purchase of treasury shares				(391,559)	(391,559)
Cancellation of treasury shares			(672,305)	672,305	_
Net changes in items other than shareholders' equity					
Total changes during period	ĺ	ı	(193,832)	280,745	86,913
Balance at end of period	1,825,671	1,611,240	28,204,211	(287,187)	31,353,935

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	other	Non-controlling interests	Total net assets
Balance at beginning of period	293,984	1,464,438	34,981	1,793,404	388,139	33,448,566
Changes during period						
Dividends of surplus						(804,632)
Profit attributable to owners of parent						1,283,104
Purchase of treasury shares						(391,559)
Cancellation of treasury shares						_
Net changes in items other than shareholders' equity	103,801	1,881,440	7,416	1,992,659	36,899	2,029,559
Total changes during period	103,801	1,881,440	7,416	1,992,659	36,899	2,116,472
Balance at end of period	397,785	3,345,879	42,398	3,786,064	425,039	35,565,039

(Thousand yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,825,671	1,611,240	28,204,211	(287,187)	31,353,935
Changes during period					
Dividends of surplus			(795,253)		(795,253)
Profit attributable to owners of parent			1,006,933		1,006,933
Purchase of treasury shares				(398,444)	(398,444)
Cancellation of treasury shares			(268,922)	268,922	_
Net changes in items other than shareholders' equity					
Total changes during period		_	(57,242)	(129,522)	(186,765)
Balance at end of period	1,825,671	1,611,240	28,146,968	(416,710)	31,167,170

	Accı	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	397,785	3,345,879	42,398	3,786,064	425,039	35,565,039
Changes during period						
Dividends of surplus						(795,253)
Profit attributable to owners of parent						1,006,933
Purchase of treasury shares						(398,444)
Cancellation of treasury shares						_
Net changes in items other than shareholders' equity	422,569	1,424,649	7,369	1,854,588	27,359	1,881,947
Total changes during period	422,569	1,424,649	7,369	1,854,588	27,359	1,695,182
Balance at end of period	820,355	4,770,528	49,767	5,640,652	452,399	37,260,221

# (4) Consolidated statements of cash flows

		(Thousand yen)
	For the year ended	For the year ended
	March 31, 2023	March 31, 2024
Cash flows from operating activities		
Profit before income taxes	2,033,103	1,668,874
Depreciation	899,718	902,631
Increase (decrease) in provision for bonuses	(30,392)	47,508
Increase (decrease) in provision for bonuses for directors (and other officers)	13,300	10,300
Impairment losses	410,411	_
Increase (decrease) in allowance for doubtful accounts	1,761	34,107
Increase (decrease) in retirement benefit liability	58,494	(15,070)
Interest and dividend income	(122,172)	(211,470)
Subsidy income	(48,499)	(24,953)
Interest expenses	10,212	7,363
Share of loss (profit) of entities accounted for using	(17 (77)	((1.005)
equity method	(17,677)	(61,805)
Loss (gain) on sale of non-current assets	(49,478)	(2,148)
Loss on retirement of non-current assets	759	1,650
Decrease (increase) in trade receivables	(591,436)	(743,341)
Decrease (increase) in inventories	490,818	859,981
Increase (decrease) in trade payables	(2,091,389)	663,754
Other, net	334,397	(136,671)
Subtotal	1,301,930	3,000,709
Interest and dividends received	124,553	168,822
Interest paid	(10,212)	(7,363)
Subsidies received	48,499	24,953
Income taxes paid	(863,307)	(532,934)
Net cash provided by (used in) operating activities	601,463	2,654,187
Cash flows from investing activities		
Purchase of property, plant and equipment	(763,454)	(1,111,507)
Proceeds from sale of property, plant and equipment	53,264	12,844
Purchase of intangible assets	(10,855)	(17,344)
Purchase of investment securities	(10,255)	(11,054)
Decrease (increase) in time deposits	_	(4,421,720)
Loan advances	(5,299)	(1,700)
Proceeds from collection of loans receivable	2,563	3,600
Net cash provided by (used in) investing activities	(734,037)	(5,546,880)
Cash flows from financing activities		
Repayments of lease liabilities	(100,400)	(153,035)
Purchase of treasury shares	(390,630)	(397,483)
Dividends paid	(804,632)	(795,253)
Dividends paid to non-controlling interests	(18,390)	(17,128)
Net cash provided by (used in) financing activities	(1,314,053)	(1,362,901)
Effect of exchange rate change on cash and cash equivalents	1,057,924	811,231
Net increase (decrease) in cash and cash equivalents	(388,702)	(3,444,364)
Cash and cash equivalents at beginning of period	20,209,010	19,820,308
Cash and cash equivalents at organising of period	* 19,820,308	* 16,375,943
Cush and cash equivalents at ond of period	17,020,500	10,3/3,773

### (5) Notes to consolidated financial statements

Notes on going concern assumption

Not applicable.

Significant basis of preparing consolidated financial statements

### 1. Scope of consolidation

(1) Number of consolidated subsidiaries: 14

Names of consolidated subsidiaries

OHASHI GIKEN, INC.

OHASHI LOGISTICS, INC.

OHASHI TECHNICA U.S.A., INC.

OHASHI TECHNICA U.S.A. MANUFACTURING, INC.

OHASHI TECHNICA MEXICO, S.A. DE C.V.

OHASHI TECHNICA PRECISION PARTS (GUANGZHOU) CO., LTD.

OHASHI TECHNICA PRECISION PARTS (SHANGHAI) CO., LTD.

OHASHI TECHNICA PRECISION PARTS (GUANGZHOU) MANUFACTURING, CO., LTD.

OHASHI NAKAHYO PRECISION PARTS (GUANGZHOU) CO., LTD.

OHASHI TECHNICA (SHANGHAI) CO., LTD.

OHASHI TECHNICA (THAILAND) CO., LTD.

OHASHI SATO (THAILAND) CO., LTD.

OHASHI TECHNICA UK, LTD.

OHASHI TECHNICA TAIWAN CO., LTD.

Among the above, OHASHI TECHNICA PRECISION PARTS (GUANGZHOU) CO., LTD. has been included in the scope of consolidation as it was newly established during the fiscal year under review.

### (2) Name, etc. of major non-consolidated subsidiaries

There are no non-consolidated subsidiaries.

### 2. Scope of equity method

Number of associates accounted for using equity method: 2

Names of associates accounted for using equity method

TK Co. Ltd.

NAKAHYO Co., Ltd.

### 3. Fiscal years of consolidated subsidiaries

The fiscal years of the two consolidated subsidiaries in Japan close on the same date as the closing date of the consolidated fiscal year of the Company. The fiscal years of the 12 overseas consolidated subsidiaries close on December 31.

In the preparation of consolidated financial statements, financial statements as of December 31 are used for the overseas consolidated subsidiaries, provided that adjustments are made with respect to material items that have occurred from January 1 to the consolidation closing date of March 31.

### 4. Accounting policies

- (1) Valuation basis and valuation method for significant assets
  - (a) Securities

Available-for-sale securities

Securities other than shares that do not have a market price

Stated at fair value (Valuation differences are recorded in net assets, with the cost of securities sold to be calculated by the moving-average method.)

Shares that do not have a market price

Stated at cost by the moving-average method

(b) Derivatives

Stated at fair value

- (c) Inventories
  - (i) Merchandise

Stated at cost by moving-average method (the value on the balance sheet is written down for a decline in profitability) for the domestic consolidated subsidiaries, and by the lower of cost or market method with the first-in-first-out (FIFO) method for the overseas consolidated subsidiaries

(ii) Finished goods, work in process and raw materials

Stated at cost by the first-in-first-out (FIFO) method (the value on the balance sheet is written down for a decline in profitability) for the domestic consolidated subsidiaries, and by the lower of cost or market method with the first-in-first-out (FIFO) method for the overseas consolidated subsidiaries

(iii) Supplies

Stated at the last purchase price method

- (2) Depreciation and amortization method for significant depreciable and amortizable assets
  - (a) Property, plant and equipment (excluding leased assets)

Depreciated primarily by the declining-balance method for the Company and the domestic consolidated subsidiaries (provided that the buildings, excluding facilities attached to buildings, acquired on or after April 1, 1998 and the structures and the facilities attached to buildings acquired on or after April 1, 2016 are depreciated by the straight-line method), by the straight-line method for some of the domestic subsidiaries, and by the straight-line method for the overseas consolidated subsidiaries based on accounting standards prevailing in their respective countries

The principal useful lives of these assets are as summarized below.

Buildings and structures: 10 to 50 years

Machinery, equipment and vehicles: 4 to 12 years

Tools, furniture and fixtures: 2 to 10 years

(b) Intangible assets (excluding leased assets)

Amortized by the straight-line method for the Company and the domestic consolidated subsidiaries, and by the straight-line method for the overseas consolidated subsidiaries based on accounting standards prevailing in their respective countries

Software used in house by the Company and the domestic consolidated subsidiaries is amortized by the straight-line method over the internally estimated useful life (5 years).

(c) Leased assets

Leased assets in finance lease transactions that do not involve transfer of ownership

Amortized by the straight-line method with the lease term equal to the useful life of each asset and the residual value of zero

(d) Long-term prepaid expense

Amortized by the straight-line method for the Company and the domestic consolidated subsidiaries

- (3) Accounting standards for significant allowances
  - (a) Allowance for doubtful accounts

For the Company and the domestic consolidated subsidiaries to cover possible bad debt expenses on notes and accounts receivable – trade, etc., allowance for doubtful accounts is recorded as the uncollectable amount estimated based on the historical default rate for normal accounts receivable, while allowance for doubtful accounts is recorded as the uncollectable amount estimated by taking into account collectability on a case-by-case basis for certain accounts receivable such as doubtful accounts of receivable with higher possibility of default.

For the overseas consolidated subsidiaries, allowance for doubtful accounts is recorded as the necessary amount estimated according to collectability of each account by referring to internal standards set by each of the overseas consolidated subsidiaries.

(b) Provision for bonuses

For the Company, the domestic consolidated subsidiaries and some of the overseas consolidated subsidiaries to prepare for the payment of bonuses to employees, provision is recorded as the amount of the portion of the estimated amount of bonuses to be paid that should be attributed to the consolidated fiscal year under review.

(c) Provision for bonuses for directors (and other officers)

For the Company to prepare for the payment of bonuses to directors and other officers, provision is recorded as the amount of the payment estimated at the end of the fiscal year under review.

### (4) Accounting standards for significant revenue and expenses

The performance obligation of the Group is primarily to supply automotive-related components to customers. The Group considers the performance obligation for each component to have been satisfied when control of the component passes to the customer in delivery, and therefore recognizes revenue from the sale of the component at that point of time, provided however, that for the case where the period from the time of shipment to the time of the passing of control is of normal length, the Group recognizes the revenue at the time of shipment.

The Group considers that in paid supply transactions, if a supplier has an obligation to buy back supplied goods from a customer, neither does the customer have control of the supplied goods nor does the inventory of the supplied goods pass from the supplier to the customer at the time of supply. Accordingly, the transaction is recorded as contract assets in the case of when the Company is the customer, and as contract liabilities in the case of when the Company is the supplier. In addition, the total value of the supplied goods is not recorded as revenue or purchase at the time of provision, and only actual manufacturing costs on a net basis as revenue or purchase at the time of delivery of final goods.

The Company and the consolidated subsidiaries recognize revenue and expenses by the following 5-step approach:

- Step 1: Recognize a contract with a customer.
- Step 2: Identify performance obligations under the contract.
- Step 3: Calculate the transaction price.
- Step 4: Allocate the transaction price to each of the performance obligations.
- Step 5: Recognize revenue when the performance obligations are satisfied (or according to the extent to which the performance obligations are satisfied).
- (5) Accounting method for retirement benefit
  - (a) Method of attributing the projected amount of retirement benefit to accounting periods In the calculation of retirement benefit obligations, the straight-line method is used to attribute the projected amount of retirement benefits to the consolidated fiscal year under review.
  - (b) Method of amortization of actuarial differences and past service costs

Actuarial differences are amortized, from the consolidated fiscal year immediately following the consolidated fiscal year when they are incurred, by using the straight-line method over a period of time within the average remaining service period of employees as of the time when they are incurred (10 years). Past service costs are amortized as a lump-sum expense in the year incurred.

- (c) Application of a simplified accounting method by small-sized companies
  - In the calculation of retirement benefit liability and retirement benefit expenses, some of the domestic consolidated subsidiaries apply a simplified accounting method which considers the assumed amount of benefits to be paid for voluntarily retired employees at the end of each consolidated fiscal year as retirement benefit obligations.
- (6) Standards for conversion of significant foreign currency assets or liabilities into Japanese yen
  - Foreign currency monetary assets and liabilities are converted into Japanese yen at the spot exchange rate prevailing on the closing date of each consolidated fiscal year, and the resulting conversion difference are credited or charged to income. For the overseas consolidated subsidiaries, assets and liabilities are converted into Japanese yen at the spot exchange rate prevailing on the closing date and revenue and expenses are converted into Japanese yen at the average exchange rate for each fiscal year, and the resulting conversion differences are included in the accounts of foreign currency conversion adjustment and non-controlling interests.
- (7) Scope of cash and cash equivalents in the consolidated statements of cash flows

Cash and cash equivalents in the consolidated statements of cash flows comprise cash at hand, at-call bank deposits, and short-term investments that become mature three months or less from the date of acquisition, are readily convertible to cash and are subject to only an insignificant risk of changes in value.

Notes to consolidated balance sheets

### \*1 Notes, etc. maturing on the last day of the fiscal year under review

Notes, etc. maturing on the last day of the fiscal year under review are accounted for as settled on the clearance date or the settlement date.

As the last day of the fiscal year under review was a bank holiday, the following notes, etc. that matured on that date have been included in the closing balance for the fiscal year under review.

(Thousand yen)

	As of March 31, 2023	As of March 31, 2024
Notes receivable - trade	l	38,107
Notes payable - trade	l	7,818
Electronically recorded obligations - operating	ı	54,860

### \*2 Guarantee obligations

The Company provides debt guarantee for a bank loan taken out by a company that is not a consolidated subsidiary as follows:

(Thousand yen)

	As of March 31, 2023	As of March 31, 2024
TK Co. Ltd.	154,922	113,018

Notes to consolidated statements of income

(Thousand yen)

	For the year ended March 31, 2023	For the year ended March 31, 2024
Packing and transportation costs	832,345	781,495
Salaries and allowances	2,034,883	2,182,781
Provision for bonuses	132,585	168,356
Provision for bonuses for directors (and other officers)	57,400	67,700
Retirement benefit expenses	115,096	54,199

<sup>\*2</sup> Total amount of research and development expenses is as follows:

(Thousand yen)

	For the year ended March 31, 2023	For the year ended March 31, 2024
General and administrative expenses	70,359	61,084

### \*3 Details of the gain on sale of non-current assets are as follows:

(Thousand yen)

	For the year ended March 31, 2023	For the year ended March 31, 2024
Machinery, equipment and vehicles	499	2,043
Tools, furniture and fixtures	323	105
Land	48,655	_
Total	49,478	2,148

<sup>\*1</sup> Major items and amounts under selling, general and administrative expenses are as follows:

\*4 Details of the loss on retirement of non-current assets are as follows:

(Thousand yen)

	For the year ended March 31, 2023	For the year ended March 31, 2024
Buildings and structures	_	68
Machinery, equipment and vehicles	0	46
Tools, furniture and fixtures	407	1,535
Software	352	0
Total	759	1,650

\*5 Year-end inventories are amounts after write down due to decline in profitability, and the following loss on valuation of inventories (gain on reversal) are included in cost of sales:

(Thousand yen)

For the year ended March 31, 2023	For the year ended March 31, 2024
70,301	(60,665)

### \*6 Impairment losses

For the year ended March 31, 2023

The Group recorded impairment losses for the following asset group:

Use	Location	Туре	Amount (Thousand yen)	
		Buildings and structures		
Business-use assets	Japan (OHASHI GIKEN, INC.)	Machinery, equipment and vehicles	209,905	
Business ass assets		Land	80,469	
		Other	22,024	
	Total			

The Group's business-use assets are grouped into units of assets or factories and offices.

For the year ended March 31, 2023, impairment losses were recognized for the business-use assets of OHASHI GIKEN, INC., a consolidated subsidiary, based on a review of profit/loss arising from business activities and consideration of future recoverability, in light of recent business performance trends and the decline in profitability due to changes in the business environment, including a delay in future sales recovery due to the shortage of semiconductors and soaring raw material prices.

The recoverable amount of these business-use assets is measured based on their net realizable value. The net realizable value of buildings and structures, and land, is based on their net realizable value, which is reasonably calculated by using the appraisal value based on real estate appraisal standards, while the recoverable amount of machinery, equipment and vehicles and other assets is based on their disposal value.

For the year ended March 31, 2024 Not applicable.

\*7 Loss on fund leakage at a foreign subsidiary For the year ended March 31, 2023 Not applicable.

For the year ended March 31, 2024

This is a loss on an outflow of funds at OHASHI TECHNICA MEXICO, S.A. DE C.V., a consolidated subsidiary of the Company.

Notes to consolidated statements of changes in equity

For the year ended March 31, 2023

### 1. Class and number of shares issued and of treasury shares

(Shares)

	Number of shares at beginning of period	Increase during period	Decrease during period	Number of shares at the end of period
Shares issued		-	-	-
Common shares	14,178,960	_	500,000	13,678,960
Total	14,178,960	_	500,000	13,678,960
Treasury shares				
Common shares	412,473	303,191	500,000	215,664
Total	412,473	303,191	500,000	215,664

Notes: 1. Decreases in number of common shares issued and number of common shares under treasury shares

Cancellation of treasury shares based on the resolution at the Board of Directors meeting on February 9, 2023

2. Breakdown of the increase of 303,191 shares in the number of common shares under treasury shares

Acquisition of treasury shares based on the resolution at the Board of
Directors meeting on November 10, 2021
Increase in the Company's interest in the treasury shares (shares of the Company) acquired by equity-method associate TK Co. Ltd.
Increase in the Company's interest in the treasury shares (shares of the Company) acquired by equity-method associate NAKAHYO Co., Ltd.
Increase due to repurchase of odd-lot shares

302,500 shares

474 shares

21 shares

2. Share acquisition rights and treasury share acquisition rights Not applicable.

### 3. Dividends

### (1) Dividends paid

Resolution	Class of shares	Total dividends (Thousand yen)	Dividend per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders on June 24, 2022	Common shares	427,223	31	March 31, 2022	June 27, 2022
Board of Directors meeting on November 10, 2022	Common shares	377,408	28	September 30, 2022	December 5, 2022

(2) Dividends with record dates in the year ended March 31, 2023 and effective dates falling in the next fiscal year

Resolution	Class of	Total dividends	Source of	Dividend per	Record	Effective
	shares	(Thousand yen)	dividends	share (Yen)	date	date
Ordinary General Meeting of	Common	390,887	Retained	29	March 31,	June 26,
Shareholders on June 23, 2023	shares	390,887	earnings	29	2023	2023

### For the year ended March 31, 2024

### 1. Class and number of shares issued and of treasury shares

(Shares)

				·	
	Number of shares at	Increase during	Decrease during	Number of shares at the end of period	
	beginning of period	period	period		
Shares issued					
Common shares	13,678,960		200,000	13,478,960	
Total	13,678,960		200,000	13,478,960	
Treasury shares					
Common shares	215,664	224,014	200,000	239,678	
Total	215,664	224,014	200,000	239,678	

Decreases in number of common shares issued and number of common shares Notes: 1. under treasury shares

Cancellation of treasury shares based on the resolution at the Board of 200,000 shares

Directors meeting on November 8, 2023

Breakdown of the increase of 224,014 shares in the number of common shares under treasury shares

Acquisition of treasury shares based on the resolution at the Board of Directors meeting on November 8, 2023 223,400 shares

Increase in the Company's interest in the treasury shares (shares of the

168 shares

Company) acquired by equity-method associate TK Co. Ltd.

Increase in the Company's interest in the treasury shares (shares of the 406 shares

Company) acquired by equity-method associate NAKAHYO Co., Ltd.

40 shares Increase due to repurchase of odd-lot shares

### Share acquisition rights and treasury share acquisition rights Not applicable.

### 3. Dividends

### (1) Dividends paid

Resolution	Class of shares	Total dividends (Thousand yen)	Dividend per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders on June 23, 2023	Common shares	390,887	29	March 31, 2023	June 26, 2023
Board of Directors meeting on November 8, 2023	Common shares	404,366	30	September 30, 2023	December 4, 2023

### (2) Dividends with record dates in the year ended March 31, 2024 and effective dates falling in the next fiscal year The following resolution is scheduled.

6							
Resolution	Class of	Total dividends	Source of	Dividend per	Record	Effective	
Resolution	shares	(Thousand yen)	dividends	share (Yen)	date	date	
Ordinary General Meeting of	Common	397,663	Retained	30	March 31,	June 26,	
Shareholders on June 25, 2024	shares	397,003	earnings	30	2024	2024	

Notes to consolidated statements of cash flows

\* A reconciliation between the year-end balance of cash and cash equivalents and the amount recorded on the consolidated balance sheets

(Thousand yen)

	For the year ended March 31, 2023	For the year ended March 31, 2024
Cash and deposit accounts	19,820,308	20,797,663
Time deposits of more than three		
months	_	(4,421,720)
Cash and cash equivalents	19,820,308	16,375,943

Segment information, etc.

### Segment information

1. Overview of reportable segments

The Company's reportable segments are units composing the Group for which separate financial information is available and are the subject of regular review by the Board of Directors to determine the allocation of management resources and evaluate performance.

The Group develops, manufactures and sells mainly automotive parts and other components as a global supplier. Business activities are conducted in each region by the Company, its subsidiaries and associates in Japan, and by local subsidiaries in the Americas (the U.S., Mexico), China, ASEAN (Thailand), Europe (the U.K.), and Taiwan, overseas.

Therefore, the Group consists of six regional segments based on the manufacturing and sales structure, namely, Japan, the Americas, China, ASEAN, Europe and Taiwan.

2. Information on method of calculating amounts of net sales, profit (loss), assets, liabilities and other items by reportable segment

The accounting of business segments reported apply mutatis mutandis accounting principles and procedures adopted for preparing consolidated financial statements.

Profits of reportable segments are amounts based on operating profit.

Inter-segment sales and transfers are based on prevailing market prices.

3. Information on amounts of net sales, profit (loss), assets, liabilities and other items by reportable segment For the year ended March 31, 2023

(Thousand yen)

		Reportable segments						Adjust-	Consoli-
	Japan	Americas	China	ASEAN	Europe	Taiwan	Total	ments (Note) 1	dation (Note) 2
Net sales Net sales to external customers Inter-	17,592,486	8,099,685	5,031,395	2,961,832	1,289,247	-	34,974,647	-	34,974,647
segment sales or transfers	1,929,636	6,827	131,254	119,487	_	937,991	3,125,198	(3,125,198)	_
Total	19,522,123	8,106,513	5,162,650	3,081,320	1,289,247	937,991	38,099,845	(3,125,198)	34,974,647
Segment profit	621,346	275,924	469,243	478,808	174,187	34,090	2,053,600	8,074	2,061,675
Segment assets	27,406,142	10,261,311	7,251,081	4,504,633	1,135,732	587,482	51,146,384	(7,496,580)	43,649,803
Other items Depreciation Investments	445,164	168,965	187,478	95,081	392	3,448	900,530	(811)	899,718
in equity- method associates	354,745	_	_	_	_	_	354,745	_	354,745
Increases in property, plant and equipment and intangible assets	327,735	351,788	169,469	89,201	1,827	3,465	943,488	-	943,488

Notes: 1. Details of adjustments are as follows:

- (1) Adjustment of segment profit of 8,074 thousand yen includes inter-segment eliminations of (31,172) thousand yen and inventory adjustment of 39,247 thousand yen.
- (2) Adjustment of segment assets of (7,496,580) thousand yen includes inter-segment eliminations of (7,007,202) thousand yen, inventory adjustment of (580,772) thousand yen, and other adjustment of 91,394 thousand yen.
- 2. Segment profit is adjusted with operating profit in the consolidated financial statements.

		Reportable segments							Consoli-
	Ionan	Americas	China	ASEAN	Europe	Taiwan	Total	ments	dation
	Japan	Americas	China	ASEAN	Europe	Taiwaii		(Note) 1	(Note) 2
Net sales									
Net sales to external customers	19,307,750	11,810,364	3,607,615	3,120,495	1,366,722	_	39,212,947	_	39,212,947
Inter- segment sales or	2,444,576	8,942	79,673	91,449	_	1,146,852	3,771,493	(3,771,493)	_
transfers									
Total	21,752,326	11,819,306	3,687,288	3,211,944	1,366,722	1,146,852	42,984,441	(3,771,493)	39,212,947
Segment profit (loss)	828,019	297,079	(72,678)	391,495	42,159	30,733	1,516,808	124,690	1,641,498
Segment assets	29,070,349	11,590,620	6,487,744	5,130,697	1,187,413	530,117	53,996,942	(7,474,850)	46,522,091
Other items Depreciation Investments	354,892	245,928	191,511	104,282	3,649	3,570	903,835	(1,203)	902,631
in equity- method associates	413,700	_	-	_	-	_	413,700	_	413,700
Increases in property, plant and equipment and intangible assets	433,916	388,881	249,152	322,921	14,715	3,588	1,413,175	_	1,413,175

Notes: 1. Details of adjustments are as follows:

- (1) Adjustment of segment profit (loss) of 124,690 thousand yen includes inter-segment eliminations of 9,465 thousand yen and inventory adjustment of 115,225 thousand yen.
- (2) Adjustment of segment assets of (7,474,850) thousand yen includes inter-segment eliminations of (6,998,934) thousand yen, inventory adjustment of (465,547) thousand yen, and other adjustment of (10,369) thousand yen.
- 2. Segment profit (loss) is adjusted with operating profit in the consolidated financial statements.

### Per share information

	As of and for the year ended March 31, 2023	As of and for the year ended March 31, 2024
Net assets per share	2,610.06 yen	2,780.20 yen
Basic earnings per share	95.00 yen	75.07 yen

Notes: 1. Diluted earnings per share is not provided as there were no potential shares.

2. The basis of calculation of basic earnings per share is as follows:

	For the year ended March 31, 2023	For the year ended March 31, 2024
Basic earnings per share	ended Water 31, 2023	chaca iviater 51, 2021
Profit attributable to owners of parent		
(Thousand yen)	1,283,104	1,006,933
Amount not attributable to common		
shareholders (Thousand yen)	_	_
Profit attributable to owners of parent		
relating to common shares		
(Thousand yen)	1,283,104	1,006,933
Average number of common shares		
outstanding during the period (Shares)	13,506,418	13,413,385

Significant subsequent events

Not applicable.